

Health & Wellbeing Board Draft Minutes



Monday 20 June 2016

PRESENT

Committee members:

Councillor Vivienne Lukey (Chair) and Sue Macmillan, Cabinet Member for Education and Children
Councillor Rory Vaughan, Chair, Health, Adult Social Care & Social Inclusion PAC
Vanessa Andreae, H&F CCG
Janet Cree, H&F CCG
Stuart Lines, Deputy Director of Public Health

Nominated Deputies Councillors: Councillor Sharon Holder, Lead Member for Hospitals and Health Care

Officers: Chris Neil, Adult Social Care, Wholes Systems Director; Rachael Wright-Taylor, Director for Children's Commissioning

51. SUE PERRIN - CONDOLENCES AND MINUTES SILENCE

The Chair informed members of the news that Sue Perrin, the Committee Coordinator responsible for supporting the work of the Health and Wellbeing Board, had sadly passed away, following a short illness. The Chair expressed her condolences to the family, friends and colleagues who had worked with her for a number of years. Sue had been a diligent, supportive and valued colleague and will be sadly missed. The Committee stood for a minutes silence to honour her passing.

52. APPOINTMENT OF VICE-CHAIR

The Chair invited nominations from members of the Committee for the appointment of Vice-Chair. Janet Cree, Managing Director, Hammersmith and Fulham Clinical Commissioning Group, proposed Dr Tim Spicer, Chair, Hammersmith and Fulham Clinical Commissioning Group, Vanessa Andreae, Hammersmith and Fulham Clinical Commissioning Group, seconded the proposal.

RESOLVED:

That Dr Tim Spicer be appointed Vice-Chair for the municipal year 2016/17.

53. MINUTES AND ACTIONS

Chris Neil, Whole Systems Director (LBHF) corrected a figure given under Item 4 as £159 million.

RESOLVED:

That subject to the above amendment, the minutes of the meeting held on 21 March 2016 be agreed as a correct record.

54. APOLOGIES FOR ABSENCE

Apologies were received from Dr Tim Spicer, Mike Robinson, and Liz Bruce. Apologies for lateness were received from Councillor Rory Vaughan.

55. DECLARATIONS OF INTEREST

None.

56. HEALTH AND WELLBEING STRATEGY 2016-17 AND NW LONDON SUSTAINABILITY & TRANSFORMATION PLANS

Janet Cree, Managing Director, H& Clinical Commissioning Group provided an update on the Sustainability and Transformation Plans (STP), setting out key evidence by the submission date, which was 30th June. Outlining briefly the main work, covering three delivery areas and categorising nine priorities, it was explained that this would be delivered over three boroughs, identifying actions in each one. These would also be planned with input from local working groups and with representatives from the CCG. It was noted that the key delivery area was radically updating prevention and early intervention and progress generally will be reviewed at national level, with a report back to the CCGs collectively. Janet Cree concluded by saying that the STP would continue to evolve.

Councillor Lukey enquired about the November deadline and Chris Neil, Whole Systems Director (LBHF) confirmed that this had now become adjustable. He also explained that there was new guidance about public consultation plans, highlighting concerns amongst local authorities about the democratic deficit and noting that this was not implied. Janet Cree responded that they were waiting on national guidance. The draft documents were not yet 'public'. Noting the correlation or overlap with the STP, they had used the local HWB strategy as a delivery vehicle. Local work had formed around the strategy and will feed into the STP, becoming part of the same workstream.

Councillor Lukey reaffirmed the Council's strong focus on public engagement and consultation but acknowledged that this would not be possible until the document became public. Moving forward, Councillor Lukey sought assurance that there were no references in the draft to the current debate on Charing Cross A&E services or the number of beds, voicing her concern that this discussion was occurring without local involvement. Vanessa Andreae,

H&F CCG, explained that there was a consolidation of strategies and this would not develop with that level of detail without local involvement. Janet Cree confirmed that there was clarity in the language used and that any reviews as to the number of beds will be clear.

Councillor Sharon Holder, Lead Member for Hospitals & Healthcare enquired at which point the STP would finally be signed off. It was noted that this would not be before The Leader, Councillor Stephen Cowen attended the next London Councils meeting and LBHF would be involved in further discussions on this. Chris Neil added that the process could be viewed from the base case but there was also a need to view the STP, locally and regionally.

Moving the discussion forward, Chris Neil provided an update on the Joint Health and Wellbeing Strategy 2016-2021. Referring to the survey data on the first page, January 2016 saw the strategy being refreshed and the STP amended. In March, Chris Ham, Chief Executive, The Kings Fund looked at integrated healthcare systems and on 24th May, there was a half day development session attended by stakeholders, NHS, public health providers and which was also attended by Councillor Holder. Engagement was important as a precursor to full public consultation.

Chris Neil went on to outline the timetable for consultation, with discussion and feedback by 10th July, and a public consultation period of 14 weeks, with final strategy approval by the Board on 16th November. With reference to the Joint Strategic Needs Assessment (JSNA) on page 3 and the wider determinants of health on page 4, the workshop held on 24th May discussed the close alignment of thinking on co-commissioning, for example, and the importance of technology and digital tools. Continuing, page 5 of the document referred to the priorities for delivering high quality health services, whilst page 6 outlined radical upgrades in prevention and self-care on independence work and capacity building. Joined up, frontline care, with clear access pathways was an important point. Chris Ham spoke in terms of public whole health approach, one that was more holistic and viewable across the systems, therefore able to move to increasingly preventative applications.

Stuart Lines, Deputy Public Health Director, commended the work undertaken on refreshing the strategy and the opportunity to revitalise key priorities for example, life expectancy and improving aspirations. Councillor Lukey added that targeted work would require evaluation and was keen to ensure that this would extend beyond adult social care. Vanessa Andrae suggested that it would be helpful to numerically align the priorities to avoid confusion and Chris Neil concurred with this approach. It was noted that the engagement process was timed to coincide with the summer holidays and part of the autumn term, and that it was important to encourage this. Councillor Holder reiterated that evidencing the format that the engagement took was essential for future analysis and auditing. Chris Neil confirmed that the consultation feedback would broadly inform the final draft and that further discussion on the strategy would include the Board. Continuing the discussion around consultation and engagement events, Councillor Sue Macmillan, Cabinet Member for Children and Education commented on the level of public

awareness, identifying what was working well and how to build on this, together with the need to make it relevant to the people.

Members of the Board considered the timeframe and agreed that the initial date for responses to the draft should be moved forward to 5th July to allow sufficient time to present it to the CCG governing body. Chris Neil agreed to slight amendments on the timetable and the Board commended the draft as a well-articulated document presented in an accessible language.

RESOLVED

1. That the content of the draft strategy, with the proviso that the date be moved forward to 5th July, as set out in Appendix 1, for public consultation, be agreed and approved;
2. That the 14 week period of public consultation on the draft strategy, from 20 July to 27 October 2016, be approved subject to minor amendment;
3. That further community engagement in the north, central and south of the borough during the public consultation period, be undertaken;
4. That, subject to the findings of the public consultation, a revised final Joint Health and Wellbeing Strategy, be considered for approval at the meeting on 14 November 2016; and
5. That the update on the Sustainability and Transformation Plans, be noted.

57. BETTER CARE FUND 2015-16

Chris Neil, Whole Systems Director, presented the report which set out arrangements for the Better Care Fund 2016/17. Focusing on continuing funding, the list of schemes referred to in the report identified a £159,327 million budget spread over three authorities. Briefly, it was noted that section 'A' schemes were implemented already.

Councillor Vivienne Lukey, Cabinet Member for Health and Adult Social Care, commented that beds were needed for dementia cases and it was noted that this was currently being considered by the joint executive teams. In terms of the timeframe, Janet Cree, Managing Director, H&F CCG, confirmed that the scoping of plans needed to identify resources from the delivery team, which was essential in order to understand need. It would be premature to set a timeframe as change will materialised according to the market and availability of beds but an update could be provided at the next meeting.

ACTION: Janet Cree

RESOLVED:

That the report be noted.

58. COMMUNITY INDEPENDENCE SERVICE PROCUREMENT

Chris Neil, Whole Systems Director, presented a brief outline of the report which sought to set out a key part of the Better Care Fund for older residents experiencing care issues or ill health. This was a nationally recognised service and illustrated what integrated care should look like. The plan was to implement a yearlong contract, with the CCG forming a partnership to recommission services. The following the procurement process (detailed in the report), the appointment of the preferred bidder was confirmed on 6th June, subject to contract.

In response to a number of points from Councillor Sharon Holder, Lead Member for Hospitals and Health Care, Chris Neil explained that the Better Care Fund (BCF) was under pinned by care measures split across different service areas. Key performance indicators were measured on a monthly/quarterly basis submitted by the lead provider group. In terms of written feedback from the Community Independence Service (CIS) this included very positive feedback on the service which was fed into the process. Chris Neil acknowledged the need to ensure high quality, accessible services and confirmed to Councillor Rory Vaughan that feedback through Healthcheck, directly to providers about patient experience, would be a positive benefit. It was noted that patient feedback, compliments and complaints should be acted upon consistently.

The Chair commented on Central and North West London NHS Foundation Trust (CNWL) in terms of the perception of the trust as a mental health service provider (providing a small element of nursing care) and how this now fitted with the role as provider for CIS. It was noted that the governance and accountability provisions for the Trust were tightly executed and that the Trust had managed to achieve a surplus last year. It was noted that the contract negotiation with the provider had taken place and following phased implementation would go live in September 2016, continuing to March 2018. The panel discussed options to evaluate the new service accepted that it would require a period of adjustment following mobilisation. It was anticipated that a review could be undertaken in either November or December to allow the Policy and Accountability (PAC) to examine in-depth. It was acknowledged that the transition may not impact at all particularly if it prevented residents from entering hospital and if they were in hospital, to discharge more efficiently. More information would be helpful and it was noted that acute hospitals were not engaging with service..

ACTION: Chris Neil

RESOLVED:

That the report be noted.

59. WORK PROGRAMME

The Committee discussed the agenda for the meeting planned for 7th September and noted the number of items on the agenda, exploring the possibility of allowing the Housing JSNA report to move to November and share the Annual Public Health report 2015/16 Vision Statements with the Board via email.

60. DATES OF NEXT MEETINGS

It was noted that the next meeting of the Board would be held on 7th September 2016.

Meeting started: 6pm
Meeting ended: 7.20pm

Chair

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